INTEGRATING SUSTAINABLE DESIGN PRINCIPLES INTO THE NATIONAL RENEWABLE ENERGY LABORATORY'S (NREL) NEW LAB BUILDING AND A 25-YEAR CAMPUS PLAN

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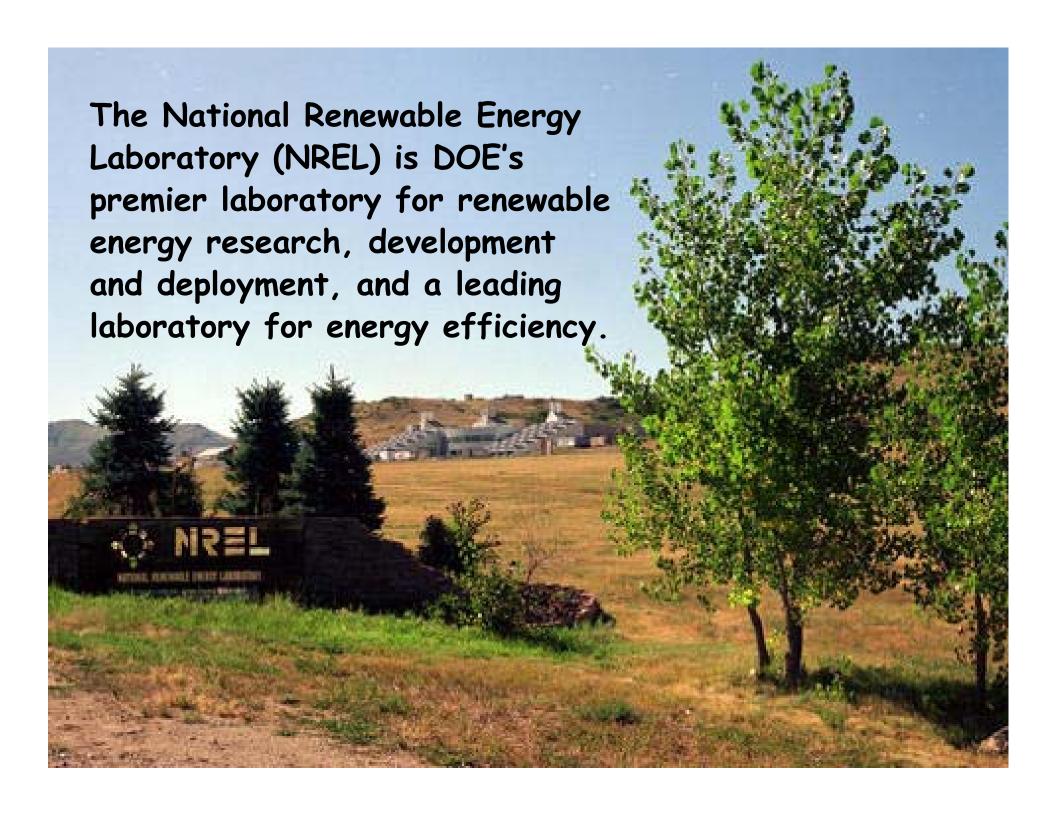
Presentation Outline

- Science and
 Technology Facility
 (STF) the evolution of design to date
- 25-year campus plan the planning process
- The integration of the two activities
- · Lessons learned so far

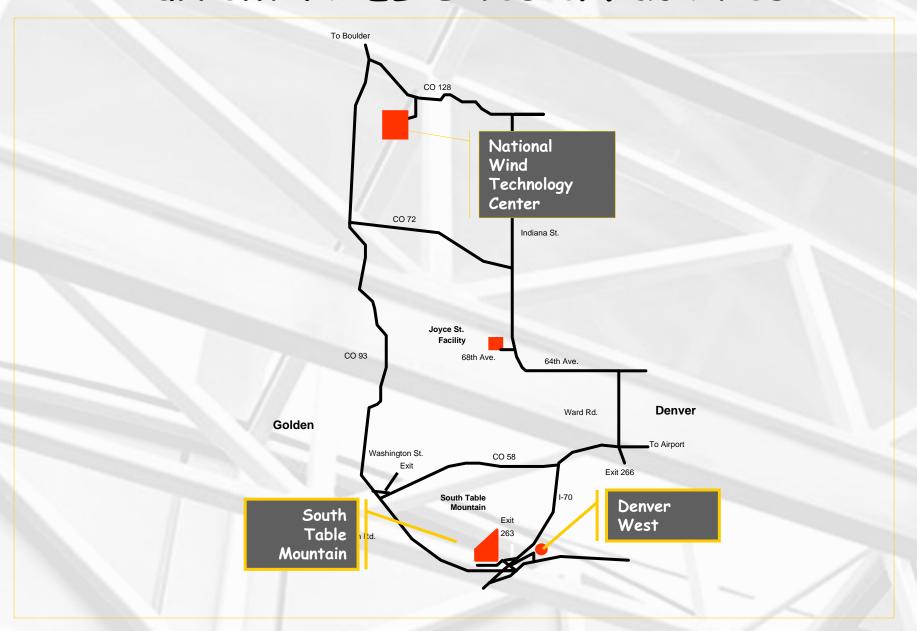








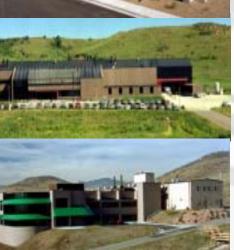
Current NREL Sites & Facilities





South Table Mountain







Denver West

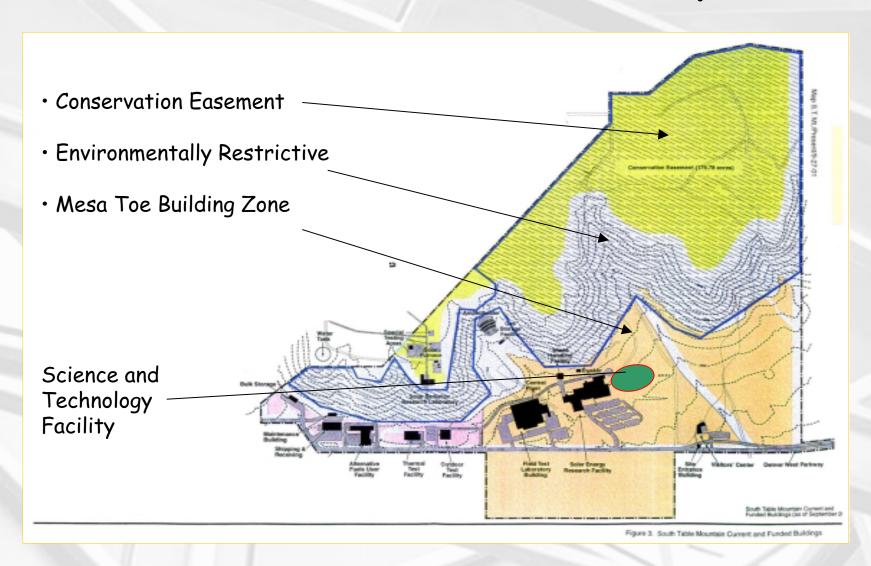
Science And Technology Facility (STF)

The STF will provide the PV R&D community a facility to fully characterize and integrate the materials and processes critical to industry needs.



- 65,000 s.f with 30,000 s.f. devoted to laboratories
- Offices for 55 staff
- The goal is for LEED gold rating
- Proposed budget 14.5M-17.5M

STF Location on NREL's Campus



Steps in the Design Process

- Developed a conceptual design
- Held a design charrette to focus on sustainability issues
- Developed a revised conceptual design
- Used a competitive process to select A\E
- Currently completed
 50% of schematic design





Design Charrette

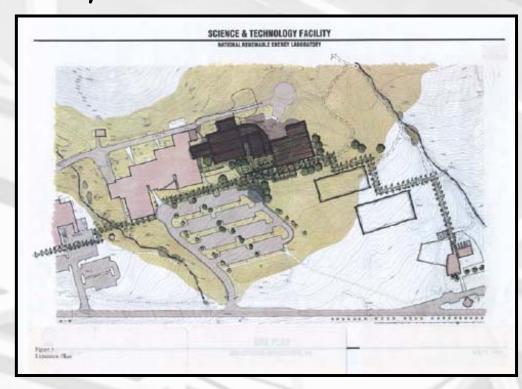
· Focus on issues to enhance sustainability

· Brought in national level expertise

· Charrette was an opportunity to discuss

organizational values

Key recommendation
was for a 2-story
design that offers a
smaller footprint,
more efficient HVAC,
a long-term plan for
greater growth
flexibility and can be
daylit



Charrette Drawing



- Responded to the charrette recommendations
- Two story
- · 40% more energy efficient than base case
- · 100% daylit in office areas and good daylighting in labs



Science And Technology Facility 2-story concept (Feb. 2002)

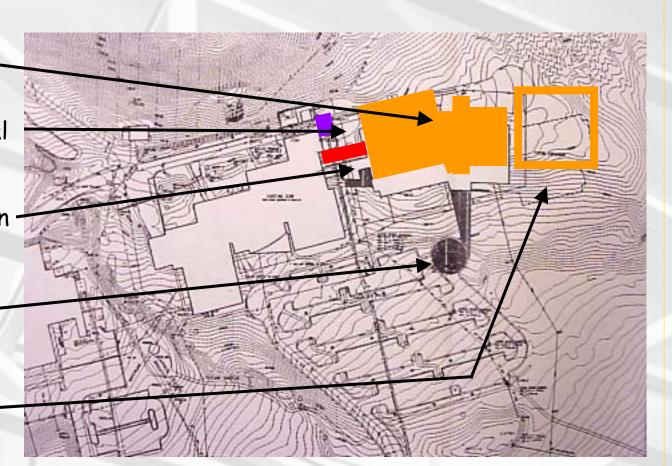
2-story concept to minimize land usage

Expand SERF Central Plant

Functional connection to the SERF

Utilize existing parking lot

Plan for expansion to the east



Competitive Process to Select A/E

A/E Requirements:

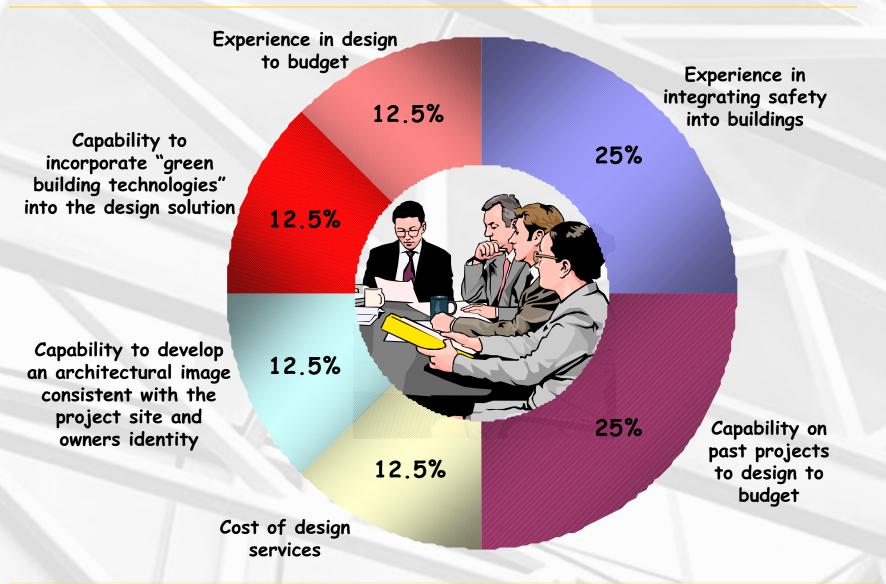
- Schematic design
- · Design development
- · Construction management
- Energy and daylighting analysis
- Sustainable design report
- LEED assessment*
- Plume dispersion analysis



The RFP included descriptions of our energy efficiency recommendations in support of the energy analysis report and included a description of sustainable design and development from our perspective.

^{*}The LEED goal for the project was stated as Gold.

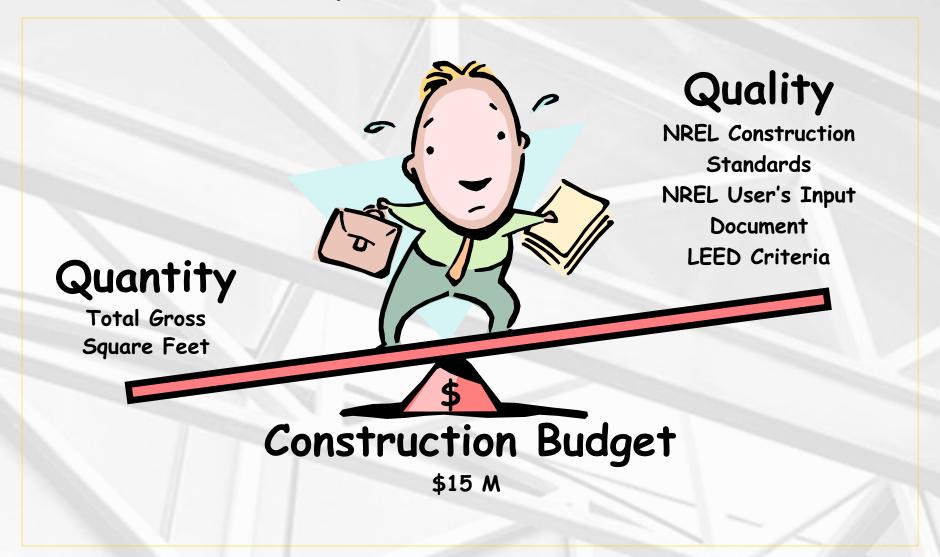
Selection Criteria for A/E

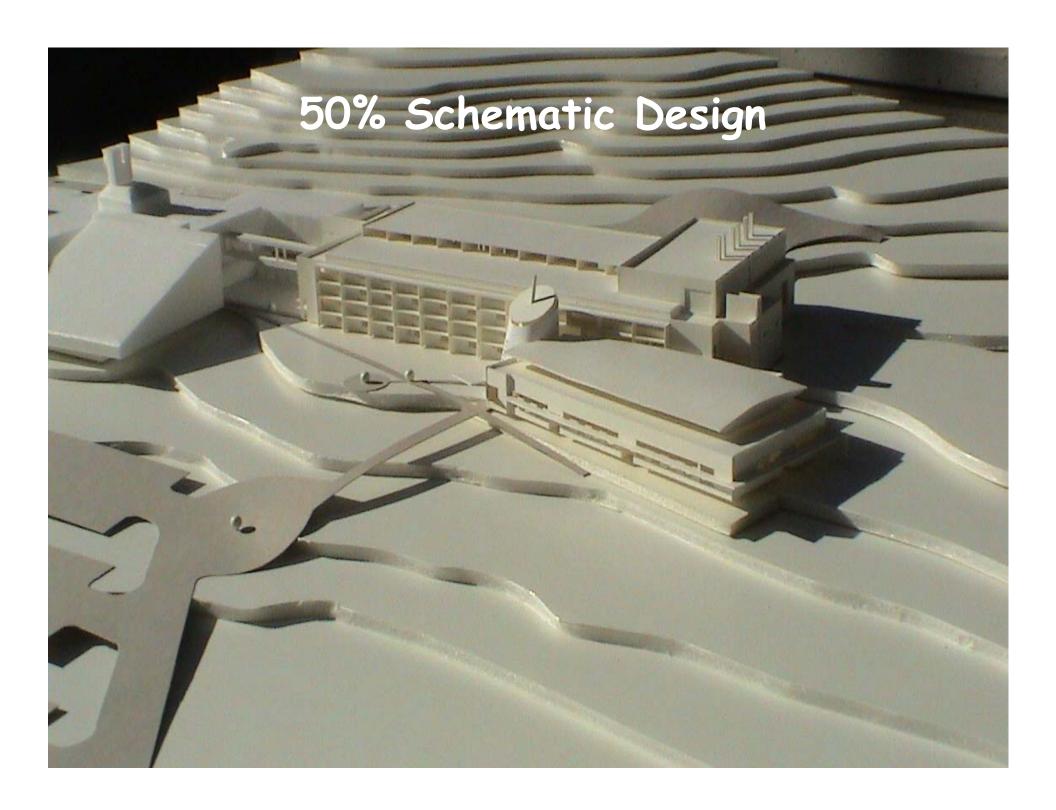


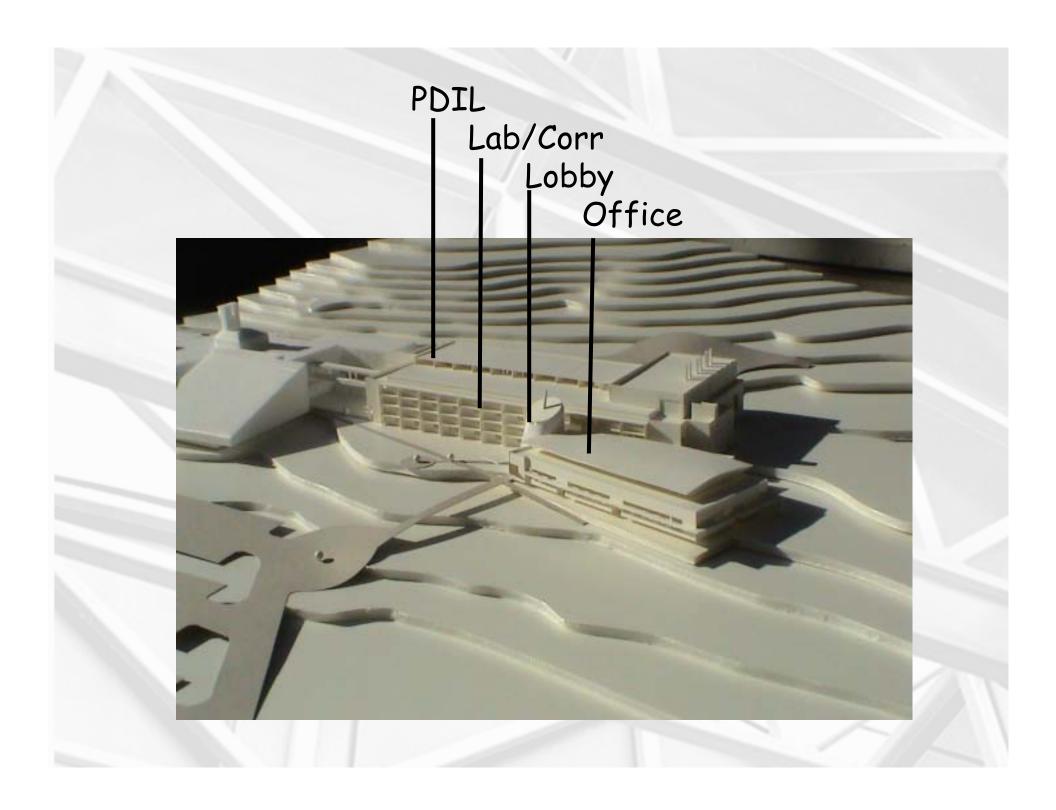
Method to provide a regional presence and knowledge of the locality of the project: pass/fail



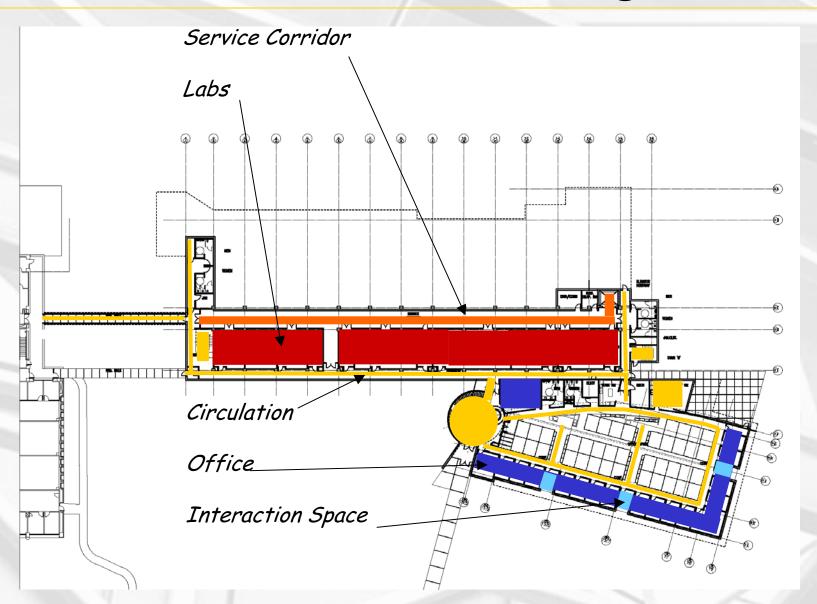
Achieving the right balance is really the bottom line

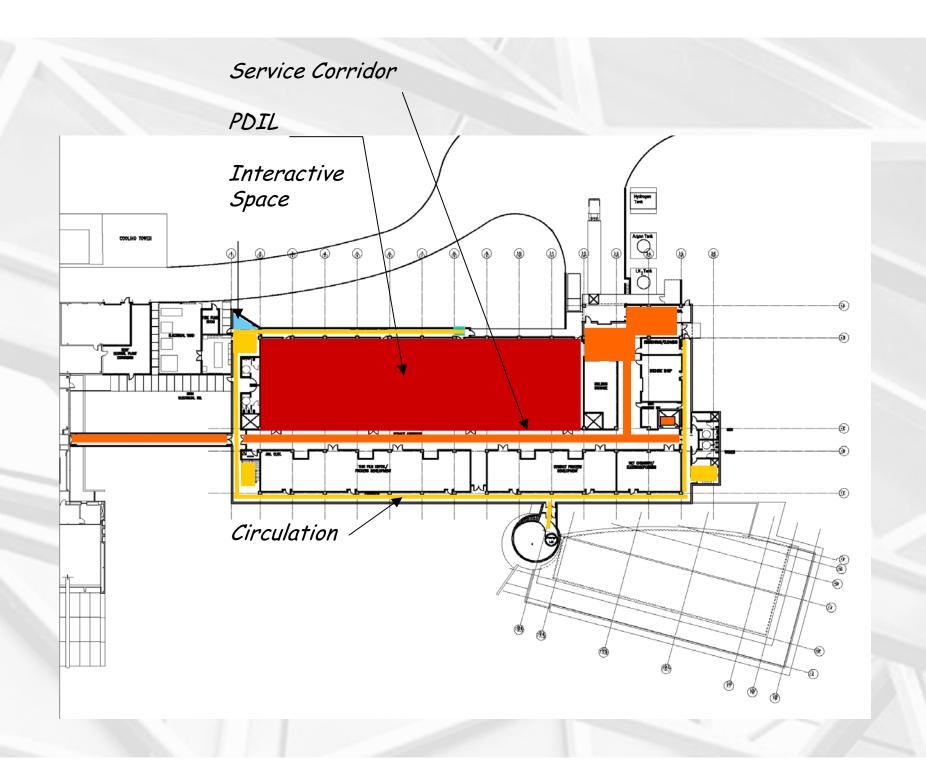


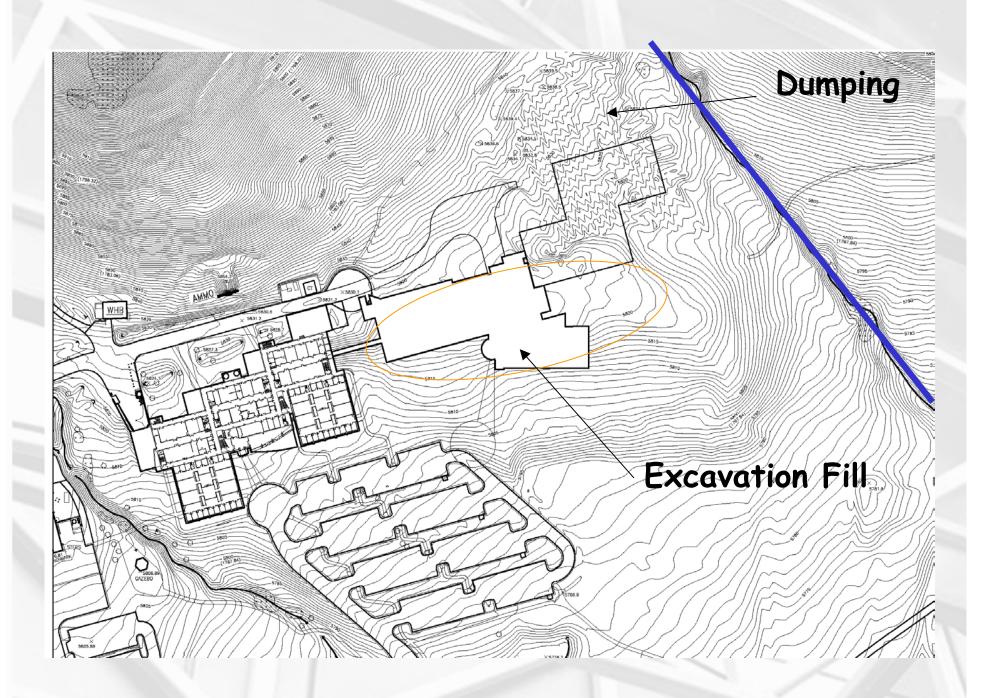


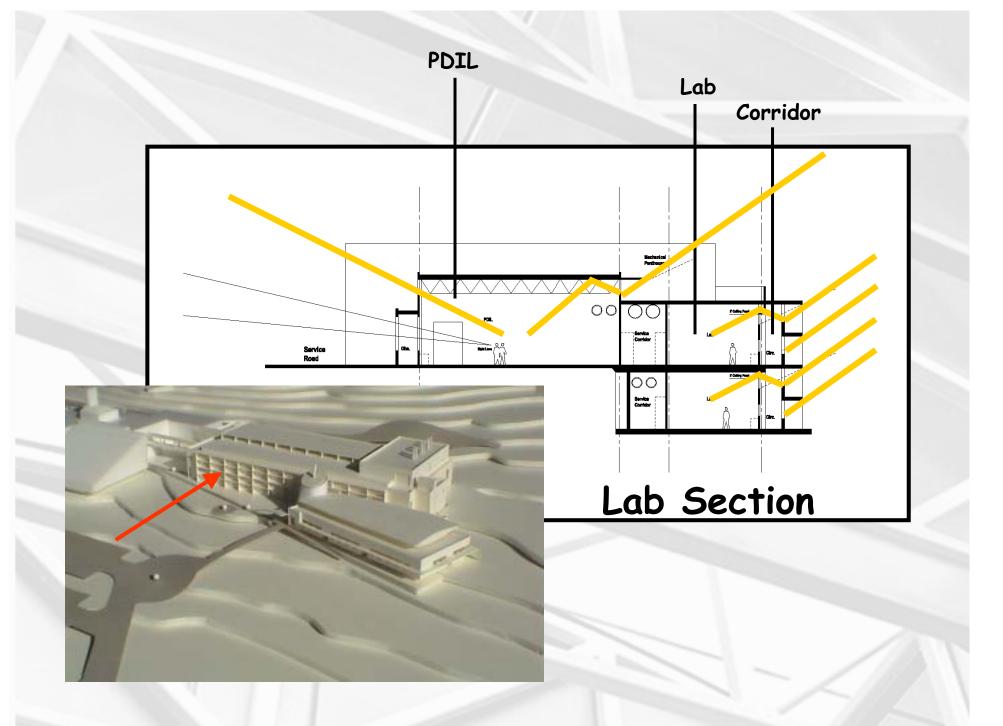


50% Schematic Design



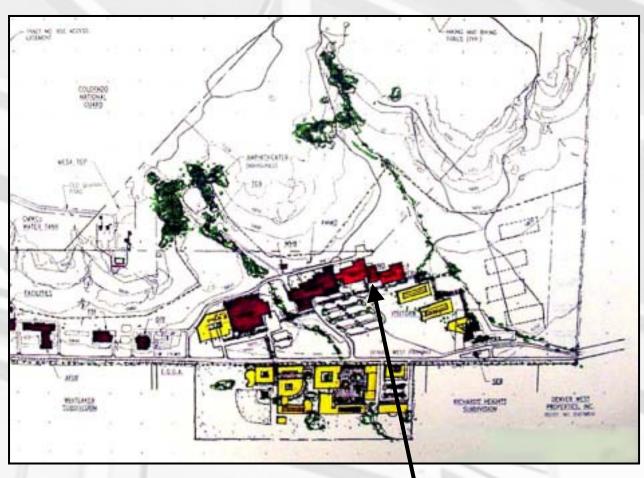






The Design Charrette also stimulated our need to develop a shared vision for our campus.

Sketch of a concept from the design charrette



Science and Technology Facility

Master Site Planning Project

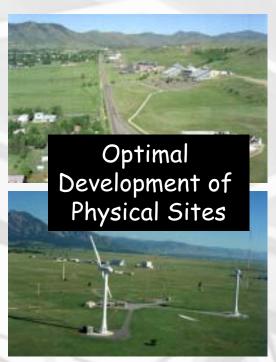
The objective is a 25-year General Development Plan that communicates a single unified vision for how NREL intends to develop its physical facilities integrating these three factors

Surrounding Community
Interactions









Expectations from Campus Planning

- · Convey NREL vision and leadership.
- · Reflect and communicate NREL image and values.
- Ensure linkage between future mission requirements and appropriate physical facilities.
- · Strengthen NREL capital budget rationale
- Enhance staff productivity, attract top performers
- Determine and communicate intended site usage, physical layouts and buildouts
- Provide a planning context for individual facilities and projects
- · Inform future Environmental Assessments
- Establish a balance between potentially conflicting design values



Do our internal homework

- Form internal working group
- Focus on 5 key tasks
 - 1. Define our site planning values, goals and expectations
 - 2. Characterize our future direction
 - 3. Understand the external factors that will impact our site
 - 4. Hold focus group meetings with staff to understand their perceptions, values and goals for site
 - 5. Hire a site planner



A Sampling of Views from the Staff Focus Groups



Our campus should reflect our mission.

Protect and restore the natural environment

- Consolidate to 1 campus
- Efficient internal building design
- Balance development with the environment
- Better pedestrian connectivity
- More informal interaction spaces
- Preserve views and use natural light in buildings



Lessons Learned

- An organization must understand the balance and tradeoffs needed to meet the users requirements; budget; quality issues (sustainable design, and architectural amenities).
- The design charrette provided an opportunity to discuss organization values as it impacts these tradeoffs.
- We used the A/E selection criteria as a way to define the hierarchy of our organizational values.
- We involved individuals representing each of these perspectives on the A/E selection board.
- With the firms that we selected, we are working together to achieve our objectives.

Lessons Learned

- Ideally, the site plan should be done prior to the major new campus building but a new lab building could be the catalyst to re-look at your entire campus
- Site planning won't be successful without buy-in from all stakeholders so they need to be part of the process
- A goals, strategy and shared values document and the criteria to select a planner can be used as tools to achieve sustainability goals

